

Power of Attorney

The undersigned

Poder

El suscrito

CEMEX, S.A.B. DE C.V.

domiciled in

domiciliado en

Av. Constitution No. 444 Pte., Colonia Centro, C.P. 64000, Monterrey, Nuevo Leon, (MX)

by means of this document hereby grants to J. Ian Raisbeck, identified with Citizenship Identification No. 79.376.996 and Professional Card No. 135.799, full and sufficient Power of Attorney to file, prosecute, obtain, defend and enforce, where applicable, any and all of the company's Patents for Inventions, Patents for Utility Models, Layout-Designs (topographies) of Integrated Circuits, Industrial Designs, Trademarks, Slogans, Trade Names, Commercial Emblems, Geographical Indications, Obtainer's Certificates, Copyrights, Domain Names, Trade Secrets, Health Registrations, or any other intellectual property right in the Republic of Colombia, to which end it empowers them to take all steps necessary before any administrative or judicial authority of any class for the objects stated, to file petitions, recourses, replies and oppositions, pay taxes and annuities, request testimonies, receive documents and securities, abandon applications, collect refunds, desist, settle, conciliate or negotiate. Sufficient power is hereby granted to receive notifications on behalf of the Company, to answer before any authority in the matter of all claims and demands that may be presented in connection with the objects stated, giving them likewise power to substitute this power and revoke such substitutions. Finally, all actions previously performed by the attorney in the development of the activities authorized in this document are ratified.

por medio del presente otorga a J. Ian Raisbeck, identificado con Cédula de Ciudadanía No. 79.376.996 y con Tarjeta Profesional 135.799, poder amplio y suficiente para presentar, tramitar, obtener, defender y hacer respetar, en lo aplicable, todas y cualquiera de las Patentes de Invención, Patentes de Modelo de Utilidad, Esquemas de Trazados de Circuitos Integrados, Diseños Industriales, Marcas, Lemas Comerciales, Nombres Comerciales, Enseñas Comerciales, Denominaciones de Origen, Certificados de Obtentor, Derechos de Autor, Nombres de Dominio, Secretos Empresariales, Registros Sanitarios, o cualquier otro bien de propiedad intelectual de la compañía en la República de Colombia, a cuyo efecto los faculta para dar todos los pasos necesarios ante cualquier autoridad administrativa o judicial de cualquier jerarquía para cumplir con lo encomendado, elevar solicitudes, recursos, respuestas y oposiciones, pagar impuestos y anualidades, solicitar testimonios, recibir documentos y valores, abandonar solicitudes, recibir devoluciones, desistir, transigir o negociar. Se concede poder suficiente para recibir notificaciones a nombre de la compañía, responder ante cualquier autoridad a todas las reclamaciones o demandas que por motivo de lo encomendado se presentaren, dándoles asimismo facultad para sustituir el presente y revocar dichas sustituciones. Finalmente, se ratifica todo lo actuado anteriormente por parte del apoderado en el desarrollo de las actividades autorizadas en este documento.

Name / Nombre: Ricardo Martínez González

A handwritten signature in blue ink, appearing to read "RMG", is written over the printed name.

Signature / Firma:

Date / Fecha: March 13, 2026

City, Country / Ciudad, País: Monterrey, México



INSTRUCTIONS TO FILL OUT THE POWER OF ATTORNEY

1. FILLING OUT THE FORM

Please **SUBSTITUTE** the text highlighted in yellow with the appropriate information.

2. PLEASE REMOVE THIS PAGE WHEN SENDING THE POWER OF ATTORNEY AS THIS IS AN INSTRUCTION PAGE ONLY

3. NO NOTARIZATION OR LEGALIZATION IS REQUIRED